



**MARIN HEALTHCARE DISTRICT  
BOARD OF DIRECTORS**

**REGULAR MEETING**

**Tuesday, February 11, 2020 @ 7:00 pm  
MarinHealth Medical Center (Marin General Hospital)  
Conference Center**

**MINUTES**

**1. Call to Order and Roll Call**

Vice Chair Sparkman called the Regular Meeting to order at 7:02 pm.

*Board Members Present:* Vice Chair Ann Sparkman; Secretary Jennifer Rienks; Director Harris Simmonds, MD; Director Brian Su, MD

*Board Member Absent:* Chair Larry Bedard, MD

*Staff Present:* Lee Domanico, CEO; Jon Friedenber, President & COO; Eric Brettner, CFO; Jamie Maites, VP of Marketing & Communications; Louis Weiner, Executive Assistant

*Counsel Present:* Noel Caughman

**2. General Public Comment**

Cindy Winter of Greenbrae read a message from Dennis Portnoy about the need for good air refuges during power outage and wildfire crises.

**3. Approval of Agenda**

Dr. Simmonds moved to approve the agenda with the change that, at 9.A., he will speak of the Behavioral Health program first. Ms. Rienks seconded, with the change. **Vote: all ayes.**

**4. Approval of Minutes of Special Open Meeting of December 10, 2019**

Dr. Simmonds moved to approve the minutes as presented. Ms. Rienks seconded. **Vote: all ayes.**

**5. Approval of Minutes of Regular Meeting of January 14, 2020**

Dr. Simmonds moved to approve the minutes as presented. Ms. Rienks seconded. **Vote: all ayes.**

**6. Approval of Resolution #2020-01 “Regarding Increasing Compensation for Members of the Board of Directors”**

Counsel Caughman explained that this is the next step in the process begun at the last meeting. Should there be no action of public objection, the Board members would receive a 5% increase in compensation for meeting attendance beginning in 60 days. Dr. Simmonds moved to approve the Resolution. Dr. Su seconded. There was no further discussion. **Vote by roll call: all ayes.**



## **7. HCAHPS Patient Satisfaction Scores: Comparison Report Followup**

Mr. Friedenbergs presented the tables at Tab #4 that show 2018 patient satisfaction scores. As requested by the Board at the last meeting, these tables have added UCSF Medical Center and Kaiser San Rafael (Kaiser Foundation Hospital) for comparison. Ms. Rienks expressed interest in seeing a breakdown by payer mix.

## **8. Marin Healthcare District Re-Branding**

Ms. Jamie Maites, VP of Marketing & Communications, presented 2 slides for MHD re-branding, proposals for changing the logo and the web site. This issue of re-branding had been discussed at previous Board and Committee meetings.

She gave possible proposals: For the MHD logo, to create a new “sister” logo that is compatible with the MarinHealth logo. Estimated cost is \$5,000. She reiterated her suggestion that MHD not use the new MarinHealth logo, as it would cause confusion.

For the website redesign proposal, she gave two options: (1) To use the new compatible “sister” logo and color scheme on the current website at an estimated cost of \$1,000, and (2) To use MarinHealth’s website template and engage web developer Scorpion at an estimated cost of \$18,000/year plus a one-time \$15,000 development cost. She reminded of the legal requirement that the MHD and MHMC websites must remain separate.

Mr. Weiner agreed to forward to the Board members the recent Board minutes and documents on this issue. It was agreed that this issue will be discussed further at the next meeting of the Lease & Building Committee on February 26.

Ms. Maites agreed to provide MHD website traffic statistics.

## **9. Committee Meeting Reports**

### *a. Finance and Audit Committee*

#### *(i) Status of Additional Funding Proposal for MHMC Behavioral Health Program*

The proposal was not ready to be finalized for approval and will be going back to the Committee at its February 25 meeting for further review with Ms. Rebecca Maxwell, Director of Behavioral Health. This will be a special study session of the full Board with the Committee.

#### *(ii) Approval of EKG Interpretation Services Agreement*

This renewal agreement was reviewed and recommended in Committee. Dr. Simmonds here questioned details of the agreement, citing its lack of clarity whether or not the District is put at financial risk. Counsel Caughman explained that the hospital is to pay the District a flat fee at fair market value based on last year’s EKG volume, and that the payment is a pass-through and thus no risk to the District.

Ms. Rienks moved to approve the agreement as submitted. Dr. Su seconded.

Dr. Simmonds requested that there be two (2) contingents: (1) That Counsel works with him to get the pass-through language in the agreement clarified, and (2) That the agreement makes clear that the hospital makes the District whole for any losses sustained under the prior arrangement.

**Vote by roll call, to approve the agreement with the two (2) contingents so stated: All ayes.**



Dr. Simmonds reported further on the Committee's meeting: The District currently has \$5.4M in cash and investments. Of the \$2.2M in cash, the Committee suggests that \$1.0M be transferred to investments. This will be brought to the Board for approval at its next meeting on March 10.

*b. Lease & Building Committee*

Ms. Rienks reported that the Committee met on January 29. The next public community health seminar will be on March 4, "Women and Cardiometabolic Health" with Dr. Anita Szady and Dr. Linda Gaudiani. The following seminar will be on June 3, "The Benefits of Early Detection of Dementia," with neurologists speaking.

The MHD Annual Report newsletter is now being readied for publication.

**10. Reports**

*a. District CEO's Report*

Mr. Domanico reported that the MGH 2.0 hospital construction continues on budget, with \$9M in owner's contingency still held; \$4M of that will be used for the West Wing Addition budget. The date of "substantial completion" has been extended by 6 weeks to early March due to reengineering of ceilings, for which the contractor is responsible and is covering its cost; all approvals are in. The Certificate of Occupancy comes 30 days after "substantial completion" and then CDPH has a 100-day window for final approval and licensing. Therefore, "first patient" is being postponed to early August. Grand Opening events will be June 26-29, with ribbon cutting possibly on July 1. There is no economic downside to this delay.

*b. Hospital CEO's Report*

Mr. Domanico reported that the hospital continues on a difficult economic challenge primarily due to payer mix change, led by an increase in Medicare use of an aging population and a decrease in commercial coverage. Management continues its program focusing on improving collections and controlling expenses.

The Foundation's Annual Gala is May 2. There is no Golf Tournament this year because of the many Grand Opening events being held.

Mr. Friedenbergl then reported. The nursing agreement has been finalized and is going to CNA members for a vote.

Regarding preparations for facing the Coronavirus, the hospital infection control and other clinical teams are meeting to monitor CDC guidelines and to coordinate with UCSF and the County. Personal Protective Equipment (PPE) supplies have been increased and we have a year's supply of masks, gowns and gloves for hospital use.

We are working with UCSF on becoming an Age-Friendly Health System.

*c. Vice Chair's Report*

Ms. Sparkman had nothing further to report.



*d. Board Members' Reports*

Ms. Rienks cited a recent paper from California Hospital Association on child and adolescent mental health, that the need for treatment is increasing and beds have been reduced. She advocated for MHMC to find ways to provide further support.

**11. Agenda Items Suggested for Future Meetings**

No items were submitted.

**12. Adjournment**

Vice Chair Sparkman adjourned the meeting at 8:15 pm.